THINK Presentation UK Trade Mission to Indiana Barry P. Carr Think NA October 11th, 2010



THINK

Our Mission -

"To design, develop and produce simple and engaging electric vehicles – that will change the world, one car at a time."



What is THINK? The world's most experienced EV developer



- One of the few companies with a highway-capable, battery electric vehicle currently in production – THINK City.
- Currently in production in Finland. 1,500 vehicles on the road in Norway, Denmark, Sweden, Switzerland, Spain, Austria, the Netherlands.
- More than 2,000 orders are waiting to be delivered across Europe
- 30 million miles of on-road EV experience.



History

- Founded 19 years ago in Norway
- The first prototype predecessor to today's modern THINK City was developed in 1991
- The first generation THINK City was produced from 1999-2003
- Ford Motor Company owned and invested heavily in THINK between 1999-2003
- In 2006 Norwegian investors bought THINK and have invested over \$120 million to further develop the late generation THINK City
- Production moved to THINK's strategic partner and shareholder, Valmet Automotive of Finland, in Decen 2009.





TechSpecs

Top Speed: 70+ mph (US spec) Range: 100+ miles* Interior: 100% recyclable polypropylene Battery weight 540-572 lbs. Mindbox (optional) • 2-way communication system Connected to Think service phone State of charge • GPS AC/DC converter DC/DC converter Charger

Spacious luggage compartment with 29 cu. ft. volume

Exterior: Unpainted, recyclable ABS plastic

Microphone to roadside assistance

Charging 10-16 Amp 0-80%: 9,5 hours, 230 VAC/14A 0-100%: 13 hours, 230 VAC/14A Optional fast charger (2010)

Motor and gear:

- 3 phase asynchronous electric motor
- 1:10 gearbox
- Differential gear



^{*} Based on Federal Urban Driving Schedule (FUDS).

Safety

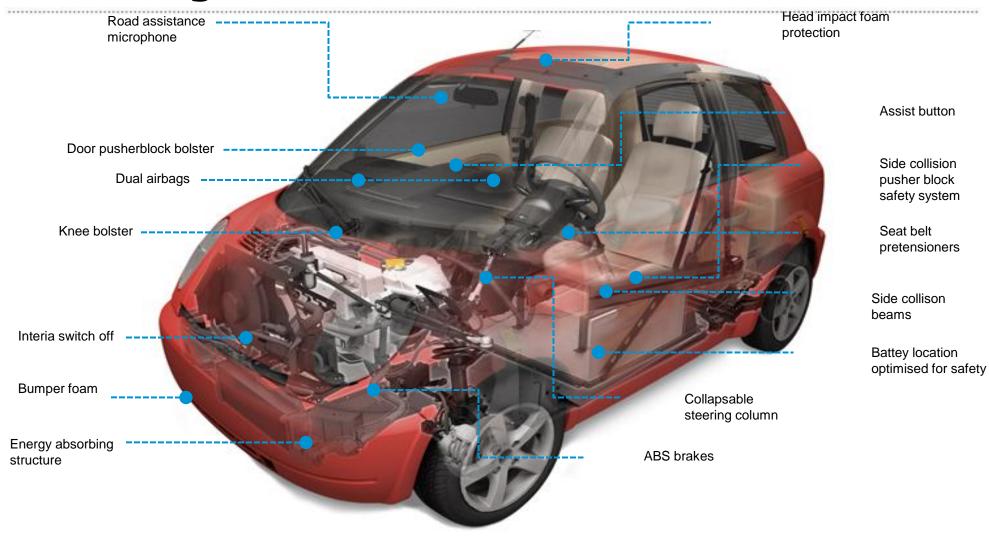
- The first electric vehicle ever to be awarded a pan-European homologation certificate
- THINK City has been put through extensive testing and validation:
 - OEM Durability Testing
 - Hundreds of computer simulations and correlations
 - 50 sled tests
 - 20 + full vehicle crash tests
 - Deep water wading
 - Total submergence in salt water with all electrical systems activated







Safety





Structure; Lower Frame





Structure; Upper Frame





Structure; Door Frames





Energy and Drive system





Features

Mindbox – EV Telematics System (optional):

- Integral part of THINK EV drive system
- Real-time battery performance monitoring
- "Always connected to your car".
- Pre-heat, pre-cool, smart charging

EnerDel Prismatic Lithium-ion system

- Operates at ambient temperatures
- The car does not have to be plugged in when not in use
- Able to support higher power requirements







Designed with Sustainability In Mind

- THINK City is 95 % recyclable
- Body panels are made of unpainted ABS and PP plastics
- The instrument panel can be completely recycled
- The fabric, body, supports, air ducts, adhesives and fixings are designed using the same recyclable materials
- Batteries are returned to the supplier at the end of their useable life









Changing the world – one car at a time ™

